What Kansas Producers Want from Their Input Suppliers

Lessons from Aaron J. Johnson Logan I D themselves?

RISK AND PROFIT August 21 & 22, 2025

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Thank you to CoBank and the Arthur Capper Cooperative Center for funding of this project.



How important is Kansas ag supply industry?

23,290 Jobs

\$1.96B Wages

\$4.7 GDP Contribution

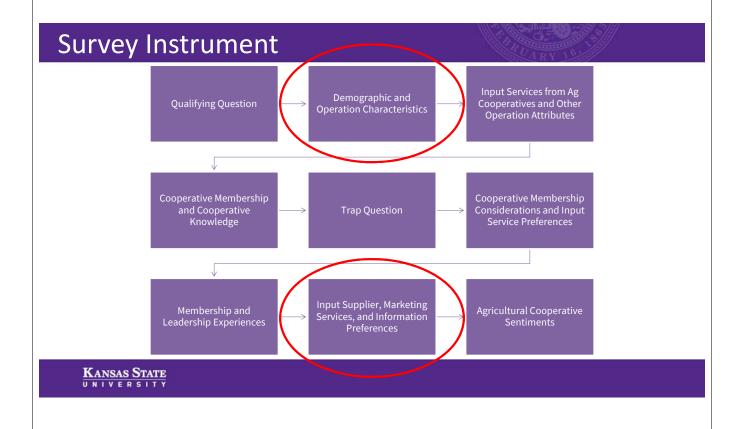
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Objective

Identify customer segmentation based on value they place on supplier attributes.

Transfer learning to ag producers?





For Your Input Supplier, How Important...?

- Sense of Loyalty
- Pride of Association
- Market Access
- Community Involvement
- Ownership
- Control
- Knowledge of Staff

- Trust
- Price

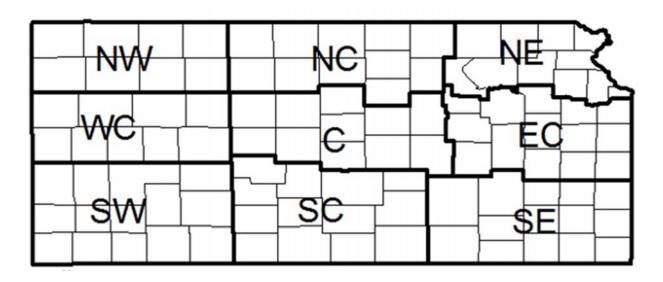
Your #1?

Quality

- ...#12?
- Reputation
- Profit Share

Not Very Important (1)	Somewhat Important (2)	Moderately Important (3)	Important (4)	Extremely Important (6)	N/A (5)
0	0	0	0	0	0

Data and Methods



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Data and Methods









368 Useable Responses

Summary Statistics

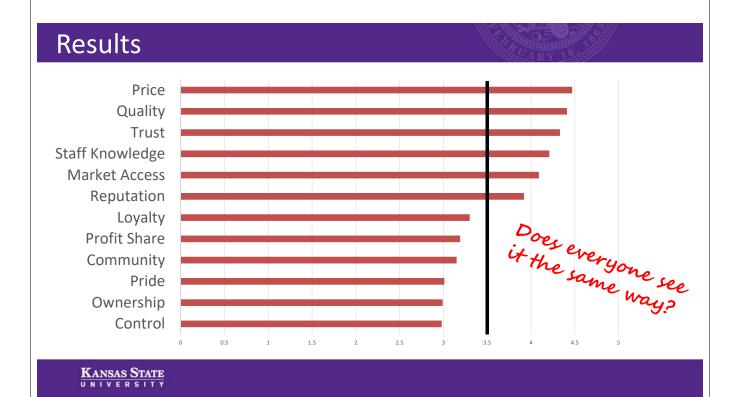
Variable	%		
Male	83.11		
HS / GED	12.26		
Associates/Trade	14.17		
4-Year	50.14		
Grad./Prof.	23.43		
Co-op Member	82.02		
Owner Role	86.65		

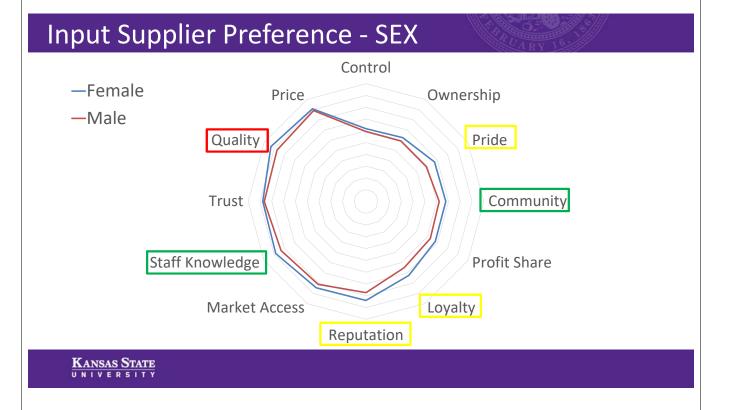
Age	%
<25 years	1.10
25-34	10.13
35-44	14.79
45-54	12.61
55-64	23.84
65-74	29.31
75+	8.22

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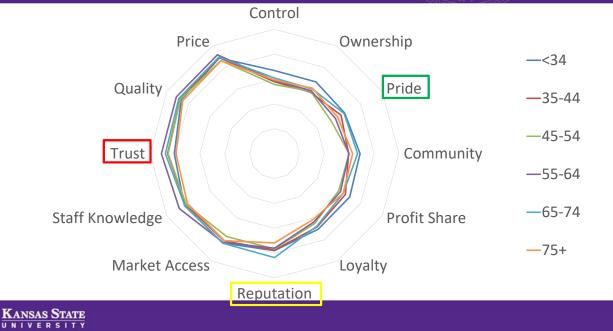
Summary Statistics

Purchases from Cooperatives									
Prod./Srvc.	None	Low	Medium	High	Don't				
Animal Prod.	35.41	21.25	12.75	15.58	15.01				
Crop Inputs	19.03	21.02	20.74	34.66	4.55				
Agronomy	35.85	24.37	13.45	17.65	8.68				
Market Crops	20.06	18.84	14.97	42.09	4.24				
Financing	57.22	12.46	10.76	9.35	10.20				
Precision Srvc.	50.70	18.03	10.14	8.17	12.96				

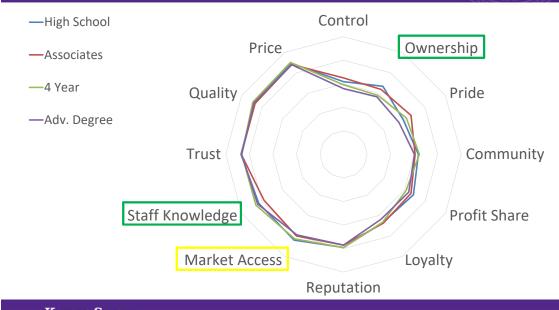








Input Supplier Preference - EDUCATION

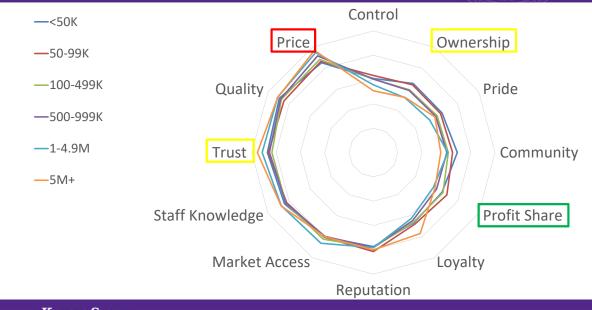


Input Supplier Preference – YEARS IN AG



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Input Supplier Preference – AG INCOME



Input Supplier Preference – MAJ. INCOME TYPE



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Input Supplier Preference – ROLE



Input Supplier Preference - DIFFERENCES

	Sex	Age	Education	Years	Ag Inc.	Inc. Type	Role
Price					√		
Quality	✓						
Trust		✓		\checkmark	✓		
Staff Knowledge	✓		✓				
Market Access			✓				
Reputation	✓	✓					
Loyalty	✓			\checkmark		✓	\checkmark
Profit Share				\checkmark	✓	✓	
Community	✓			\checkmark		✓	
Pride	✓	✓		\checkmark			
Ownership			√	\checkmark	√	✓	
Control				√		√	

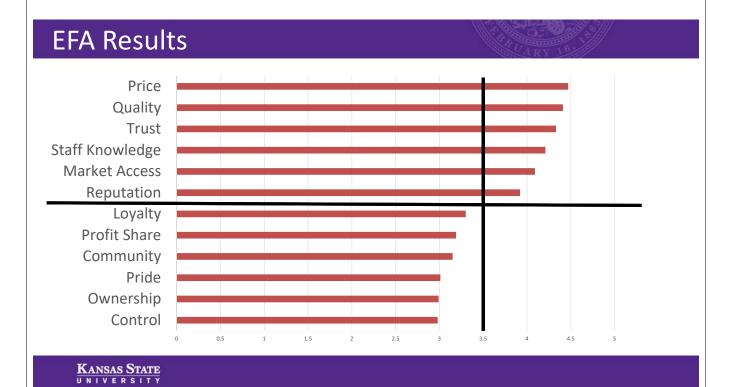
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Ordered Logit Results

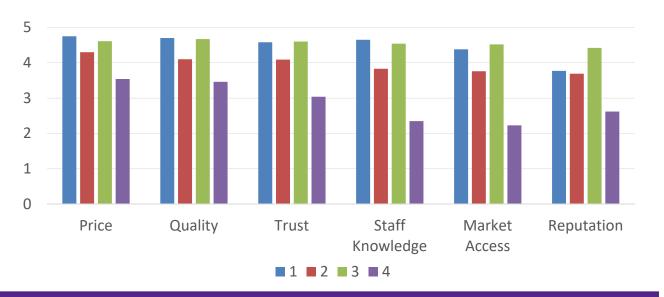
	Educ.	Age	Sex	Ag Yrs	Ag Inc.	Role	Partners
PRICE					+		
QUALITY		+					+
TRUST				+			
STAFF KNOWLEDGE	+		+				
MARKET ACCESS		+		_	+		
REPUATION		+	+	_			

Ordered Logit Results

	Educ.	Age	Sex	Ag Yrs	Ag Inc.	Role	Partners
LOYALTY			+	_			
PROFIT SHARE				_			+
COMMUNITY		_		-	_		
PRIDE		+	+	_			
OWNERSHIP	_			_	_		
CONTROL	_	+		_		+	

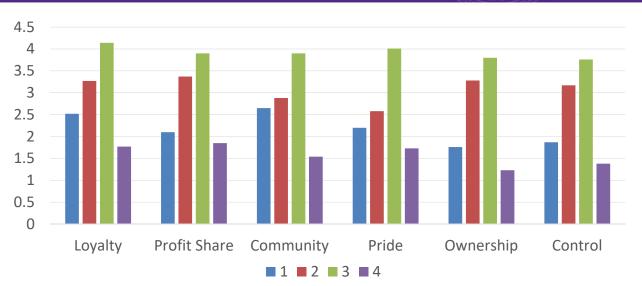


Item Averages by Cluster

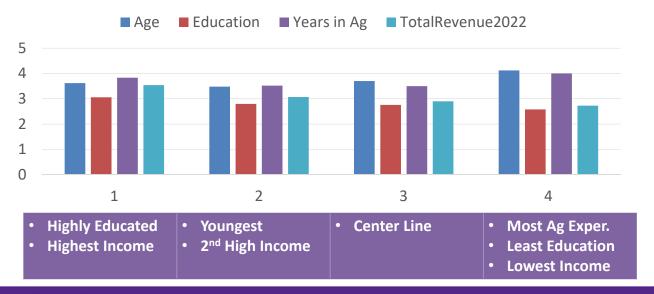


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Item Averages by Cluster



Cluster Results



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Conclusions – INPUT SUPPLIERS

- Segmentation can make a major difference
- Strategy remains but approach will differ
 - Language and emphasis chosen
 - Target segment
- Women are simply nicer
- Bring your A-Game with older producers



Conclusions – AG PRODUCERS

- How could you use this information?
 - What do you sell?
 - Are your customers all the same?
- Key tangible markers can indicate behavior
 - What factors could you segment on?
- What are other ideas for your operation?

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Thank you!

Questions?

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